

1480 Harbour Drive Wilmington, NC 28401-7776

EXECUTIVE COMMITTEE MEETING

Monday, May 9, 2022 • 11:00 A.M.

AGENDA

- 1. Call to Order, Welcome & Roll Call
- 2. Invocation & Pledge
- 3. Approval of Agenda ***
- 4. Approval Minutes (see attachment) ***
 - a. February 14, 2022
- 5. 2023 Annual Meeting Date
 - a. Thursday, February 23, 2023 ***
- 6. Finance Reports
 - a. Pay Plan amendment (see attachment) ***
 - b. Auditors Contract approval (see attachment) ***
 - c. Budget Report through March 31, 2022 (see attachment) ***
 - d. Budget Ordinance Amendment for May 31, 2022 (see attachment) ***
 - e. Presentation of FY 22/23 Budget and set public hearing for 6/13 (see attachment) ***
- 7. Staff Reports
 - a. Executive Director
 - i. Contracts Summary (see attachment)
 - b. Area Agency on Aging
 - c. Homeless Continuum of Care
 - d. Local Government Services
 - e. Workforce Development
- 8. Forum Update
- 9. Chairman & Member Comments
- 10. Adjourn

Next Meeting: General Executive Committee meeting FY 22/23 Budget Public Hearing Monday, June 13, 2022, at 11:00 A.M.

Items marked with *** are actionable items that require a vote.



EXECUTIVE COMMITTEE MEETING

February 14, 2022, • 11:00 AM

MINUTES

Executive Committee Present:

Teresa Batts* Brenda Bozeman* George Brown Jan Dawson Mike Forte

Lamont Grate* Julia Olson-Boseman* Charlie Rivenbark Brent Watts*

Executive Committee Absent:

Other General Membership Delegates Present:

Lynn Barbee* Rosemary Dorsey* Sheila Grady* John Gunter*
Glenn Marshall Ryan Merrill* Allen Oliver* Penny Stith*

CFCOG Staff Present:

Ginger Brick* Patrick Flanagan Judy Herring* Holly Pilson Wes MacLeod

April Radford Allen Serkin Dawn Tucker

Guest Present:

Noel Fox

This meeting was a remote meeting held during a declared emergency pursuant to N.C.G.S. §166A-19.24. Members and others who participated by simultaneous communication are indicated with an asterisk (*).

1. Call to Order, Welcome and Roll Call

Mr. Forte called the meeting to order & welcomed everyone at 11:01 AM.

Mr. Serkin did roll call to confirm quorum. *Present: Ms. Batts, Ms. Bozeman, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts.*

2. Invocation and Pledge

Mr. Rivenbark led the invocation and Pledge of Allegiance.

3. Approval of Agenda

Forte asked for approval of the agenda. Motion by Mr. Rivenbark, second by Mr. Brown, to approve the agenda carried unanimously by roll call vote. Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.

4. Approval of Minutes

Mr. Forte asked if there were any corrections to the minutes. Mr. Serkin informed the Executive Committee of an adjustment to the minutes notating the addition of motions to come out of closed session. Motion by Mr. Rivenbark, second by Mr. Brown, to approve the December 13, 2021, minutes as written with the addition. The motion carried unanimously by roll call vote. Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.

5. Finance Report

Ms. Tucker presented the budget report through December 31, 2021. Ms. Tucker and Ms. Pilson addressed questions from the Executive Committee. Motion by Mr. Rivenbark, second by Mr. Brown, to approve the budget report carried unanimously by roll call vote. Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.

Ms. Tucker presented the budget ordinance amendment #4. Mr. Serkin addressed questions form the Executive Committee. Motion by Mr. Rivenbark, second by Ms. Forte, to approve budget ordinance amendment #4 carried unanimously by roll call vote *Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.*

Mr. Serkin presented the position classification and pay plan. There were no questions. Motion by Mr. Forte, seconded by Mr. Brown, to approve the position classification and pay plan carried unanimously by roll call vote. Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.

6. Resolution updating the Executive Director contracting authority

Mr. Serkin presented resolution updating the Executive Director's contracting authority to the Executive Committee. Mr. Serkin addressed questions from the Executive Committee. Motion by Mr. Rivenbark, second by Mr. Brown, to approve the resolution carried unanimously by roll call vote. Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.

Due to the approval of the Resolution no action was needed from the Executive Committee to approve the contract for professional service for NC 210/East Coast Greenway Feasibility Study.

7. Filling vacant Executive Committee seat

Mr. Forte informed the Executive Committee of the recommendation from the nominating subcommittee to appoint Ms. Brenda Bozeman to fill the seat vacated by Mr. Eccard on the Executive Committee. Motion by Mr. Rivenbark, second by Mr. Brown to approve Ms. Bozeman to the Executive Committee carried unanimously by roll call vote. Ayes: Ms. Batts, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.

8. 2022 Executive Committee Nominations

Mr. Forte presented the nominations of the Executive Committee to be presented to the board at the general membership meeting on March 31, 2022.

Mike Forte, Brunswick County

Brent Watts, Columbus County

Julia Olson-Boseman, New Hanover County

George Brown, Pender County

Brenda Bozeman, Brunswick Co. Municipal (Leland)

Lamont Grate, Columbus Co. Municipal (Tabor City)

Charlie Rivenbark, New Hanover County Municipal (Wilmington)

Jan Dawson, Pender Co. Municipal (Burgaw)

Teresa Batts, Municipal At-Large (Surf City)

Motion by Mr. Forte, second by Mr. Rivenbark to accepting nomination carried unanimously by roll call vote. *Ayes: Ms. Batts, Ms. Bozeman, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.*

9. 2022 Annual Meeting Agenda

Mr. Serkin presented agenda for the March 31, 2022, Annual Meeting. There no questions. Motion by Mr. Brown, second by Mr. Rivenbark to approve the annual meeting agenda carried unanimously by roll call vote. *Ayes: Ms. Batts, Ms. Bozeman, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.*

10. Staff Report

- Mr. Serkin presented the contract summary and administrative report. Ms. Pilson addressed questions about the Supplemental Nutrition money.
- Ms. Pilson presented the Area Agency on Aging report. There were no questions.
- Mr. Herring presented the Continuum of Care report. There were no questions.
- Mr. MacLeod presented the Local Government Services report. Discussion ensued. There were no questions.
- Ms. Brick addressed earlier finance questions regarding staffing and working with contractors. Ms. Brick presented the Workforce Development report. There were no questions.
- Mr. Serkin addressed concerns about the potential realignment of Workforce Development. Mr. Serkin drafted a letter from the four county consortium board members to be signed and presented the NCWorks Commission apposing the realignment of the Workforce Development program. Mr. Serkin and Ms. Brick addressed questions form the Executive Committee.

11. Chairman, Member, and Delegate Comments

Mr. Forte promises to keep Executive Committee updated on the potential realignment of Workforce Development news. Mr. Forte expressed his appreciation of the Executive Committee. Mr. Forte reminded the Executive Committee of the annual meeting on March 31, 2022, at 6:30PM at the Brunswick Center in Supply, NC and encouraged all to attend.

There were no other comments.

12. Adjournment

Motion by Mr. Rivenbark, second by Mr. Brown to adjourn the meeting carried unanimously by roll call vote. *Ayes: Ms. Batts, Ms. Bozeman, Mr. Brown, Ms. Dawson, Mr. Forte, Mr. Grate, Ms. Olson-Boseman, Mr. Rivenbark, and Mr. Watts. Nays: None. Absent: None.*

Meeting adjourned at 12:00PM

Wiceting adjourned at 12.001 W.		
Respectfully submitted,		
April D. Radford, Clerk to the Board	Mike Forte, Chairman	



CAPE FEAR COUNCIL OF GOVERNMENTS

POSITION CLASSIFICATION AND PAY PLAN EFFECTIVE OCTOBER 1, 2021

CAPE FEAR COUNCIL OF GOVERNMENTS

Position Classification and Pay Plan Effective October 1, 2021

					Positi	ons Allo	cated
					Perm	Te	mp
Grade	Position	Dept	Minimum	Maximum	FT	FT	PT
5	CE Program Asst.	COC	16/hr	20/hr			0.75
9	Workforce Dev. Program Asst.	WFD	\$ 37,180	\$ 59,437	1.00		
9	Aging Specialist	AAA	\$ 37,180	\$ 59,437	1.00		
9	Aging Program Coordinator	AAA	\$ 37,180	\$ 59,437		1.00	
9	Clerk to the Board	ADM	\$ 37,180	\$ 59,437	1.00		
9	HMIS Program Asst.	COC	\$ 37,180	\$ 59,437		1.00	
11	Family Caregiver Spec.	AAA	\$ 41,039	\$ 65,608	1.00		
11	Aging Compliance Specialist	AAA	\$ 41,039	\$ 65,608	1.00		
11	Ombudsman	AAA	\$ 41,039	\$ 65,608	2.00		
11	Project C.A.R.E Coordinator	AAA	\$ 41,039	\$ 65,608	1.00		
11	Fiscal Support Tech.	ADM	\$ 41,039	\$ 65,608	1.00		
11	Planner	LGS	\$ 41,039	\$ 65,608	1.00	1.00	
11	Project Manager	LGS	\$ 41,039	\$ 65,608		1.00	
11	Adult Program Mgr.	WFD	\$ 41,039	\$ 65,608	1.00		
11	Special Projects Mgr.	WFD	\$ 41,039	\$ 65,608	1.00		
11	Youth Program Mgr.	WFD	\$ 41,039	\$ 65,608	1.00		
15	COC Director	COC	\$ 50,002	\$ 79,963	1.00		
15	Business Engagement Mgr.	WFD	\$ 50,002	\$ 79,963	1.00		
15	Workforce Dev. Compliance Mgr.	WFD	\$ 50,002	\$ 79,963	1.00		
15	Management Specialist	LGS	25/hr	41/hour			0.53
15	Management Specialist	LGS	25/hr	41/hour			0.48
18	Workforce Dev. Assistant Director	WFD	\$ 57,988	\$ 92,702	1.00		
20	Regional Planner	LGS	\$ 64,007	\$ 102,325	1.00		
22	AAA Director	AAA	\$ 70,652	\$ 112,948	1.00		
22	Local Gov. Svcs. Director	LGS	\$ 70,652	\$ 112,948	1.00		
22	Workforce Dev. Director	WFD	\$ 70,652	\$ 112,948	1.00		
23	Finance Director	ADM	\$ 74,229	\$ 118,666	1.00		
28	Executive Director	ADM	\$ 95,019	\$ 151,903	1.00		
NA	Accountant	ADM	_	90/hr			0.35
NA	LGS Interns	LGS	10/hr	20/hr			0.15
	TOTAL ALLOCATED	POSIT	IONS		23.00	4.00	2.26

Adopted this day of	, 20
BY:	ATTEST:
Mike Forte, Chair	April Radford, Clerk

CAPE FEAR COUNCIL OF GOVERNMENTS SALARY SCHEDULE - EFFECTIVE October 1, 2021

о - -	37,180 38,109 39,062 1,549 1,588 1,628	39,062 40,038 41,039 1,628 1,710	41,039 42,065 43,117 1,710 1,753 1,797	43,117 44,195 45,300 1,797 1,841 1,887	45,300 46,432 47,593 1,887 1,935 1,983	47,593 48,783 50,002 1,983 2,033 2,083	50,002 51,253 52,534 2,083 2,136 2,189	52,534 53,847 55,193 2,189 2,244 2,300	55,193 56,573 57,988 2,300 2,357 2,416	57,988 59,437 60,923 2,416 2,477 2,538	60,923 62,446 64,007 2,538 2,602 2,667	64,007 65,608 67,248 2,667 2,734 2,802	67,248 68,929 70,652 2.802 2.872 2.944	70,652 72,418 74,229	74,229 76,085 77,987	3,093 3,170 3,249	77,987 79,936 81,935 3,249 3,331 3,414	81,935 83,983 86,083 3,414 3,499 3,587	83 86,083 88,235 90,441 92,702 99 3.587 3.676 3.768 3.863	90,441 92,702 95,019	3,758 3,853 3,959 95,019 97,395 99,830	3,959 4,058 4,160	99,830 102,325 104,884 4,160 4,264 4,370	104,884 107,506 110,193	110,193 112,948 115,772	4,591 4,706 4,824	115,772 118,666 121,633 4,824 4,944 5,068	121,633 124,674 127,790 5,068 5,195 5,325	127,790 130,985 5,325 5,458	134,260 137,616 141,057	
0	35,388 1,475	37,180 1,549	39,062 1,628	41,039	43,117	45,300 1,887	47,593 1,983	50,002 2,083	52,534 2,189	55,193 2,300	57,988 2,416	60,923 2,538	64,007	67,248	2,802	2,944	3,093	3,249	79,936 81,935 83,983 3.331 3.414 3.499	86,083	3,587	3,768	3,959	99,830	104,884	4,370	110,193	115,772	121,633 5,068	127,790	0.00
-	32,861 1,369	34,525 1,439	36,273 1,511	38,109 1,588	40,038	42,065	44,195 1,841	46,432 1,935	48,783	51,253 2,136	53,847	56,573 2,357	59,437	62,446	2,602	2,734	68,929	3.017	29 76,085 77,987 33 3,170 3,249	79,936	3,331	3,499	3.676	92,702	97,395	4,058	102,325	107,506	112,948	118,666	1
-	31,278	32,861 1,369	34,525 1,439	36,273 1,511	38,109 1,588	40,038	42,065	44,195 1,841	46,432	48,783 2,033	51,253 2,136	53,847 2,244	56,573	59,437	62,446	2,602	65,608	68,929	70,652 72,418 74,229 2 944 3 017 3 093	76,085	3,170	3,331	3,499	88,235	92,702	3,863	97,395 4,058	102,325	107,506	112,948	100
_	29,771 1,240	31,278 1,303	32,861 1,369	34,525 1,439	36,273 1,511	38,109 1,588	40,038	42,065 1,753	44,195	46,432 1,935	48,783	51,253 2,136	53,847	56,573	2,357	2,477	62,446	65,608	67,248 68,929 70 2,802 2,872 2	72,418	3,017	3,170	79,936	83,983	88,235	3,676	92,702 3,863	97,395	102,325	107,506	
ш.	28,336	29,771 1,240	31,278 1,303	32,861 1,369	34,525 1,439	36,273	38,109 1,588	40,038 1,668	42,065 1,753	44,195 1,841	46,432	48,783	51,253	53,847	2,244	2,357	59,437	62,446	64,007 65,608 2 667 2 734	68,929	2,872	3,017	3.170	79,936	83,983	3,499	3,676	92,702	97,395	102,325	177
_	26,313 1,096	27,645 1,152	29,045	30,515 1,271	32,060 1,336	33,683 1,403	35,388 1,475	37,180 1,549	39,062 1,628	41,039	43,117	45,300 1,887	47,593	50,002	52,534	2,189	55,193	57,988	37 60,923 62,446 77 2,538 2,602	64,007	2,667	2,802	70,652	74,229	786,77	3,249	3,414	86,083	90,441	95,019	5000
- iż	25,045															2,083			18 57,988 59,437 2,416 2,477			2,667				3,093					





April 11, 2022

Executive Committee Cape Fear Council of Governments 1480 Harbour Drive Wilmington, North Carolina

Attention: Mike Forte, Chairman, Allen Serkin, Executive Director, and Dawn Tucker, Finance Director

The Objective and Scope of the Audit of the Financial Statements

You have requested that PBMares, LLP ("PBMares", "we", "us", or "our"), audit the Cape Fear Council of Governments' (Council) governmental activities, each major fund, and the aggregate remaining fund information as of and for the year ending June 30, 2022, which collectively comprise the basic financial statements. In addition, the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards presented in relation to the financial statements taken as a whole will be subjected to the auditing procedures applied in our audit of the basic financial statements. We are pleased to confirm our acceptance and our understanding of this audit engagement by means of this letter ("Arrangement Letter").

The objectives of our audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America (GAAS) and *Government Auditing Standards* issued by the Comptroller General of the United States (GAS) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of these financial statements. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

You have also requested that PBMares perform the audit of the Council as of June 30, 2022 to satisfy the audit requirements imposed by the Single Audit Act and Subpart F of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the State Single Audit Implementation Act.

The Responsibilities of the Auditor

We will conduct our audit in accordance with GAAS; GAS; the Uniform Guidance; the U.S. Office of Management and Budget's (OMB) Compliance Supplement; and the State Single Audit Implementation Act. Those standards, regulations, supplement, and Act require that we comply with applicable ethical requirements. As part of an audit in accordance with those standards, regulations, supplement, and Act, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. However, we will communicate to you in writing concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 4. Conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for a reasonable period of time.

Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements may not be detected exists, even though the audit is properly planned and performed in accordance with GAAS and GAS. Because the determination of waste or abuse is subjective, GAS does not require auditors to perform specific procedures to detect waste or abuse in financial statement audits.

We will communicate to the Executive Committee (a) any fraud involving senior management and fraud (whether caused by senior management or other employees) that causes a material misstatement of the financial statements that becomes known to us during the audit, and (b) any instances of noncompliance with laws and regulations that we become aware of during the audit (unless they are clearly inconsequential).

We are responsible for the compliance audit of major programs under the Uniform Guidance and State Single Audit Implementation Act, including the determination of major programs, the consideration of internal control over compliance, and reporting responsibilities.

Our report(s) on internal control will include any significant deficiencies and material weaknesses in controls of which we become aware as a result of obtaining an understanding of internal control and performing tests of internal control consistent with requirements of the standards, regulations, supplement and Act identified above. Our report(s) on compliance matters will address material errors, fraud, violations of compliance obligations, and other responsibilities imposed by state and federal statutes and regulations or assumed by contracts; and any state or federal grant, entitlement or loan program questioned costs of which we become aware, consistent with requirements of the standards, regulations, supplement and Act identified above.

We will maintain our independence in accordance with the standards of the American Institute of Certified Public Accountants (AICPA) and GAS.

The Responsibilities of Management and Identification of the Applicable Financial Reporting Framework

Management is responsible for:

- 1. Identifying and ensuring that the Council complies with the laws and regulations applicable to its activities, and for informing us about all known violations of such laws or regulations, other than those that are clearly inconsequential;
- 2. The design and implementation of programs and controls to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the Council involving management, employees who have significant roles in internal control, and others where the fraud could have a material effect on the financial statements; and
- 3. Informing us of its knowledge of any allegations of fraud or suspected fraud affecting the Council received in communications from employees, former employees, analysts, regulators, short sellers, vendors, customers or others.

Management is responsible for the preparation of the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards in accordance with U.S. GAAP. Management agrees to include the auditor's report on the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards in any document that contains the supplementary information and indicates that the auditor has reported on such schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards. Management also agrees to present the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards with the audited financial statements or, if the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards will not be presented with audited financial statements, to make the audited financial statements readily available to the intended users of the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards no later than the date of issuance of the schedules and other information presented as supplementary information and the Schedule of Expenditures of Federal and State Awards and the auditor's report thereon.

The Executive Committee is responsible for informing us of its views about the risks of fraud within the Council, and its knowledge of any fraud or suspected fraud affecting the Council.

Our audit will be conducted on the basis that management and, when appropriate, those charged with governance, acknowledge and understand that they have responsibility:

- 1. For the preparation and fair presentation of the financial statements in accordance with U.S. GAAP;
- 2. To evaluate subsequent events through the date the financial statements are issued or available to be issued, and to disclose the date through which subsequent events were evaluated in the financial statements. Management also agrees that it will not conclude on subsequent events earlier than the date of the management representation letter referred to below;
- 3. For the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error:
- 4. For establishing and maintaining effective internal control over financial reporting, and for informing us of all significant deficiencies and material weaknesses in the design or operation of such controls of which it has knowledge;
- 5. For report distribution; and
- 6. To provide us with:
 - a. Access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements, including information relevant to disclosures;
 - b. Draft financial statements, including information relevant to their preparation and fair presentation, when needed, to allow for the completion of the audit in accordance with the proposed timeline;
 - c. Additional information that we may request from management for the purpose of the audit; and
 - d. Unrestricted access to persons within the Council from whom we determine it necessary to obtain audit evidence.

As part of our audit process, we will request from management and, when appropriate, those charged with governance written confirmation concerning representations made to us in connection with the audit, including, among other items:

- 1. That management has fulfilled its responsibilities as set out in the terms of this Arrangement Letter; and
- 2. That it believes the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

Because the audit will be performed in accordance with the Single Audit Act, the Uniform Guidance, and State Single Audit Implementation Act, management is responsible for (a) identifying all federal and state awards received and expended; (b) preparing and the fair presentation of the schedule of expenditures of federal and state awards (including notes and noncash assistance received) in accordance with Uniform Guidance requirements; (c) internal control over compliance; (d) compliance with federal statutes, regulations, and the terms and conditions of federal awards; (e) making us aware of significant vendor relationships where the vendor is responsible for program compliance; (f) following up and taking corrective action on audit findings, including the preparation of a summary schedule of prior audit findings and a corrective action plan; (g) timely and accurate completion of the data collection form and (h) submitting the reporting package and data collection form.

Reporting

We will issue a written report upon completion of our audit of the Council's financial statements. Our report will be addressed to the Executive Committee of the Council. Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinion, or add an emphasis-of-matter paragraph or other-matter paragraph to our auditor's report.

If circumstances arise relating to the condition of the Council's records, the availability of appropriate audit evidence or indications of a significant risk of material misstatement of the financial statements because of error, fraudulent financial reporting or misappropriation of assets which, in our professional judgment, prevent us from completing the audit or forming an opinion, we retain the unilateral right to take any course of action permitted by professional standards, including, but not limited to, declining to express an opinion or issue a report, or withdrawing from the engagement.

In addition to our report on the Council's financial statements, we will also issue the following types of reports:

- 1. A report on the fairness of the presentation of the Council's schedule of expenditures of federal and state awards for the year ending June 30, 2022;
- 2. Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with GAS;
- 3. Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance;
- 4. Report on Compliance for Each Major State Program and Report on Internal Control Over Compliance in Accordance with the State Single Audit Implementation Act; and
- 5. An accompanying schedule of findings and questioned costs.

Records and Assistance

During the course of our engagement, we may accumulate records containing data that should be reflected in the Council's books and records. The Council will determine that all such data, if necessary, will be so reflected. Accordingly, the Council will not expect us to maintain copies of such records in our possession.

The assistance to be supplied by Council personnel, including the preparation of schedules and analyses of accounts, has been discussed and coordinated with Dawn Tucker, Finance Director. The timely and accurate completion of this work is an essential condition to our completion of the audit and issuance of our audit report.

Nonaudit Services

In connection with our audit, you have requested us to perform certain nonaudit services:

1. Drafting the financial statements.

GAS independence standards require that the auditor maintain independence so that opinions, findings, conclusions, judgments and recommendations will be impartial and viewed as impartial by reasonable and informed third parties. Before we agree to provide a non-audit service to the Council, we determine whether providing such a service would create a significant threat to our independence for GAS audit purposes, either by itself or in aggregate with other non-audit services provided. A critical component of our determination is consideration of management's ability to effectively oversee the non-audit services to be performed. The Council has agreed that Dawn Tucker, Finance Director possesses suitable skill, knowledge or experience and that the individual understands the nonaudit services to be performed sufficiently to oversee them. Accordingly, the management of Cape Fear Council of Governments agrees to the following:

- 1. Cape Fear Council of Governments has designated Dawn Tucker, Finance Director as a senior member of management who possesses suitable skill, knowledge and experience to oversee the services;
- 2. Dawn Tucker, Finance Director will assume all management responsibilities for subject matter and scope of the nonaudit services;
- 3. The Council will evaluate the adequacy and results of the services performed; and
- 4. The Council accepts responsibility for the results and ultimate use of the services.

GAS further requires that we establish an understanding with the Council's management and those charged with governance of the objectives of the non-audit services, the services to be performed, the Council's acceptance of its responsibilities, the auditor's responsibilities and any limitations of the non-audit services. We believe this Arrangement Letter documents that understanding.

Parties' Understandings Concerning Situation Around COVID-19

PBMares and the Council acknowledge that, at the time of the execution of this arrangement letter, federal, state and local governments, both domestic and foreign, have imposed certain restrictions on travel and/or the movement of their citizens due to the ongoing and evolving situation around COVID-19. In addition, like many organizations and companies in the United States and around the globe, PBMares may restrict its employees from certain travel and onsite work, whether at a client facility or PBMares facility, to protect the health of both PBMares' and its clients' employees. Accordingly, to the extent that any of the services described in this arrangement letter requires or relies on PBMares or the Council personnel to travel and/or perform work onsite, either at the Council's or PBMares' facilities, including, but not limited to, maintaining business operations and/or IT infrastructure, PBMares and the Council acknowledge and agree that the performance of such work may be delayed, significantly or indefinitely, and thus certain services described herein may need to be rescheduled and/or suspended at either PBMares' or the Council's sole discretion. PBMares and the Council agree to provide the other with prompt written notice (email will be sufficient) in the event any of the services described herein will need to be rescheduled and/or suspended. PBMares and the Council also acknowledge and agree that any delays or workarounds due to the situation surrounding COVID-19 may increase the cost of the services described herein. Costs also may increase if services provided include matters such as consideration of going concern, impairment analysis, debt forgiveness or lease concessions, not already considered within the stated fees. PBMares will obtain the Council's prior written approval (email will be sufficient) for any increase in the cost of PBMares services that may result from the situation surrounding COVID-19.

Other Relevant Information

In accordance with GAS, a copy of our most recent peer review report is attached.

Fees, Costs, and Access to Workpapers

Our fees for the audit and accounting services described above are not expected to exceed \$36,500, plus directly billed expenses, including report processing, travel, meals, and fees for services from other professionals, as well as a charge of 5% of fees for all other expenses, including indirect administrative expenses such as technology, research and library databases, communications, photocopying, postage and clerical assistance. Our fee estimate and completion of our work are based upon the following criteria:

- 1. Anticipated cooperation from Council personnel.
- 2. Timely responses to our inquiries.
- 3. Timely completion and delivery of client assistance requests.
- 4. Timely communication of all significant accounting and financial reporting matters.
- 5. The assumption unexpected circumstances will not be encountered during the engagement.

If any of the aforementioned criteria are not met, then fees may increase. Fees may also increase based on the extent of accounting services and other assistance required to render a complete set of financial statements. Major programs in excess of two programs will be billed at \$5,000 each. Interim billings will be submitted as work progresses and as expenses are incurred. Billings are due upon submission. Amounts not paid within thirty days from the invoice date(s) will be subject to a late payment charge of 1.5% per month (18% per year).

Use of Subcontractors and Third-Party Products

From time to time and depending upon the circumstances, we may, in our sole discretion, use qualified third-party service providers to assist us in providing professional services to you. In such circumstances, it may be necessary for us to disclose Personal Information or Confidential Information (as both terms are defined below) to them. You hereby consent to us sharing your information, including Confidential Information and Personal Information, with these third-party service providers on the same basis as we would be permitted to share information with one of our employees; provided that such recipients are bound by written obligations of confidentiality that are as protective of your Confidential Information as the confidentiality terms set forth herein. You acknowledge and agree that our use of third-party service providers may involve the processing, input, disclosure, movement, transfer, and storage of your information and data outside of our technology infrastructure.

We also may provide services to you using certain third-party hardware, software, software services, managed services (including, but not limited to, web hosting, data security, data back-up, email security, or similar services subject to direct end-user or subscription agreements), applications, and equipment (collectively, "Third-Party Products"). You acknowledge that your or our use of a Third-Party Product may involve the processing, input, disclosure, movement, transfer, and storage of information provided by you to us, including Personal Information and Confidential Information, within the Third-Party Product's infrastructure and not ours, and that the terms of use and service set forth in the end-user license, subscription, or other agreement with the licensor of such Third-Party Product, including, but not limited to, applicable laws, will govern all obligations of such licensor relating to data privacy, storage, recovery, security, and processing within such Third-Party Product's infrastructure, as well as, the service levels associated with such Third-Party Product. You hereby consent to the disclosure of your information, including your Confidential Information and Personal Information, to the licensors of such Third-Party Products for the purpose described herein.

You acknowledge that your or our use of Third-Party Products may be subject to limitations, delays, interruptions, errors, and other problems which are beyond our control, including, without limitation, internet outage or lack of availability related to updates, upgrades, patches, fixes, maintenance, or other issues. We will not be liable for any delays, delivery failures, or other losses or damages resulting from such issues. Nor will we be held responsible or liable for any loss, or unauthorized use or disclosure, of any information or data provided by you, including, without limitation, Personal Information provided by you, resulting from your or our use of a Third-Party Product.

Use and Ownership; Access to Audit Documentation

The Audit Documentation for this engagement is the property of PBMares. For the purposes of this Arrangement Letter, the term "Audit Documentation" shall mean the confidential and proprietary records of PBMares' audit procedures performed, relevant audit evidence obtained, other audit-related workpapers, and conclusions reached. Audit Documentation shall not include custom-developed documents, data, reports, analyses, recommendations, and deliverables authored or prepared by PBMares for the Council under this Arrangement Letter, or any documents belonging to the Council or furnished to PBMares by the Council.

Review of Audit Documentation by a successor auditor or as part of due diligence is subject to applicable PBMares policies, and will be agreed to, accounted for and billed separately. Any such access to our Audit Documentation is subject to a successor auditor signing an Access & Release Letter substantially in PBMares' form. PBMares reserves the right to decline a successor auditor's request to review our workpapers.

In the event we are required by government regulation, subpoena or other legal process to produce our documents or our personnel as witnesses with respect to our engagement for the Council, the Council will, so long as we are not a party to the proceeding in which the information is sought, reimburse us for our professional time and expenses, as well as the fees and expenses of our counsel, incurred in responding to such requests.

You acknowledge and grant your assent that representatives of the cognizant or oversight agency or their designee, other government audit staffs, and the U.S. Government Accountability Office shall have access to the Audit Documentation upon their request and that we shall maintain the Audit Documentation for a period of at least three years after the date of the report, or for a longer period if we are requested to do so by the cognizant or oversight agency. Access to the requested Audit Documentation will be provided under the supervision of PBMares audit personnel and at a location designated by our firm.

Dispute Resolution

If any dispute other than fees arises among the parties hereto, the parties agree first to try in good faith to settle the dispute by mediation administered by the American Arbitration Association under its Rules for Professional Accounting and Related Services Disputes before resorting to litigation. The costs of any mediation proceeding shall be shared equally by all parties. You and we consent to personal jurisdiction, both for mediation and/or litigation, of the Federal District Court, Eastern District of Virginia, sitting in Newport News, Virginia, or the Newport News Circuit Court. Participation in such mediation shall be a condition to either of us initiating litigation. In order to allow time for the mediation, any applicable statute of limitations shall be tolled for a period not to exceed 120 days from the date either of us first requests in writing to mediate the dispute. The mediation shall be confidential in all respects, as allowed or required by law, except our final settlement positions at mediation shall be admissible in litigation solely to determine the prevailing party's identity for purposes of the award of attorneys' fees.

The parties hereto both agree that any dispute over fees charged by the accountant to the client will be submitted for resolution by arbitration in accordance with the Rules for Professional Accounting and Related Services Disputes of the American Arbitration Association. Such arbitration shall be binding and final. The arbitration shall take place in Newport News, Virginia. Any award rendered by the Arbitrator pursuant to this Agreement may be filed and entered and shall be enforceable in the Superior Court of the County in which the arbitration proceeds. In agreeing to arbitration, we both acknowledge that, in the event of a dispute over fees charged by the accountant, each of us is giving up the right to have the dispute decided in a court of law before a judge or jury, and instead we are accepting the use of arbitration for resolution.

Confidentiality

PBMares and the Council may, from time to time, disclose Confidential Information (as defined below) to one another. Accordingly, PBMares and the Council agree as the recipient of such Confidential Information (the "Receiving Party") to keep strictly confidential all Confidential Information provided to it by the disclosing party (the "Disclosing Party") and use, modify, store, and copy such Confidential Information only as necessary to perform its obligations and exercise its rights under this Arrangement Letter and for no other purpose or use. Except as otherwise set forth herein, the Receiving Party may only disclose the Confidential Information of the Disclosing Party to its personnel, agents, and representatives who are subject to obligations of confidentiality at least as restrictive as those set forth herein and only for the purpose of exercising its rights and fulfilling its obligations hereunder. To avoid any doubt, PBMares is permitted to disclose the Council's Confidential Information to PBMares' personnel, agents, and representatives for the purpose of maintaining compliance with applicable laws and professional, regulatory, and/or ethical standards.

As used herein, "Confidential Information" means, information in any form, oral, graphic, written, electronic, machine-readable or hard copy consisting of: (i) any nonpublic information provided by the Disclosing Party, including, but not limited to, all of its inventions, designs, data, source and object code, programs, program interfaces, know-how, trade secrets, techniques, ideas, discoveries, marketing and business plans, pricing, profit margins and/or similar information; (ii) any information that the Disclosing Party identifies as confidential; or (iii) any information that, by its very nature, a person in the same or similar circumstances would understand should be treated as confidential, including, but not limited to, this Arrangement Letter.

As used herein, the term "Confidential Information" will not include information that: (i) is publicly available at the time of disclosure by the Disclosing Party; (ii) becomes publicly available by publication or otherwise after disclosure by the Disclosing Party, other than by breach of the confidentiality obligations set forth herein by the Receiving Party; (iii) was lawfully in the Receiving Party's possession, without restriction as to confidentiality or use, at the time of disclosure by the Disclosing Party; (iv) is provided to the Receiving Party without restriction as to confidentiality or use by a third party without violation of any obligation to the Disclosing Party; or (v) is independently developed by employees or agents of the Receiving Party who did not access or use the Confidential Information.

The Receiving Party will treat the Disclosing Party's Confidential Information with the same degree of care as the Receiving Party treats its own confidential and proprietary information, but in no event will such standard of care be less than a reasonable standard of care. The Receiving Party will promptly notify the Disclosing Party if it becomes aware that any of the Confidential Information of the Disclosing Party has been used or disclosed in violation of this Arrangement Letter.

Notwithstanding the foregoing, in the event that the Receiving Party becomes legally compelled to disclose any of the Confidential Information of the Disclosing Party, or as may be required by applicable regulations or professional standards, the Receiving Party will use commercially reasonable efforts to provide the Disclosing Party with notice prior to disclosure, to the extent permitted by law.

Preexisting Nondisclosure Agreements

In the event that the parties have executed a separate nondisclosure agreement and such agreement does not automatically terminate or expire upon execution of this Arrangement Letter, such agreement shall be terminated as of the effective date of this Arrangement Letter.

Data Protection Compliance

Our Privacy Policy ("Privacy Policy") is located on our website at https://www.pbmares.com/-are/privacy-policy. Our Privacy Policy may be amended from time to time in our sole discretion and without prior notice, and is hereby incorporated by reference into this Arrangement Letter. You acknowledge that you have read and understand the Privacy Policy and agree to the practices as described therein.

We take reasonable steps to comply with all applicable privacy, cybersecurity, and data protection laws that may apply to Personal Information and Confidential Information we process on behalf of our clients. Upon written request, but not more than annually during the term of this Arrangement Letter, we will deliver to you a copy of our data security report evidencing the operating effectiveness of our Information Technology ("IT") control environment. We will also provide summaries of our IT security and disaster recovery policies and make our senior IT personnel reasonably available for discussion upon request. Our data security report and any information we disclose to you concerning our IT control environment shall constitute Confidential Information of PBMares and shall be subject to the confidentiality obligations set forth in this Arrangement Letter.

Prior to disclosing to us or our Subcontractors or granting us or our Subcontractors with access to your data, you will identify in writing any personal, technical, or other data provided or made accessible to us or our Subcontractors pursuant to this Arrangement Letter that may be subject to heightened protections under applicable privacy, cybersecurity, export control, and/or data protection laws, including, but not limited to, protected health information pursuant to the Health Information Portability and Accountability Act of 1996 ("HIPAA"), classified or controlled unclassified information subject to the National Industrial Security Program, the National Industrial Security Program Operating Manual, or the Defense Federal Acquisition Regulation Supplement ("DFARS"), data subject to Export Administration Regulations ("EAR"), or International Traffic in Arms Regulations ("ITAR") controlled data. Unless otherwise expressly agreed upon and specified in writing by PBMares and the Council, you shall not provide us or any of our Subcontractors with access to such data and you shall be responsible for the handling of all such data in connection with the performance of the services requested hereunder, including, but not limited to, the scrubbing, de-identification, de-aggregation, protection, encryption, transfer, movement, input, storage, migration, deletion, copying, processing, and modification of such data.

PBMares and the Council acknowledge and agree that they may correspond or convey information and documentation, including Confidential Information and Personal Information, via various forms of electronic transmission, including, but not limited to, Third-Party Products, such as, email, FTP and cloud-based sharing and hosting applications (e.g., portals, data analytics tools, and helpdesk and support ticketing applications), and that neither party has control over the performance, operation, reliability, availability, or security of these electronic transmissions methods. Therefore, neither party will be liable for any loss, damage, expense, harm, disclosure or inconvenience resulting from the loss, delay, interception, corruption, unauthorized disclosure, or alteration of any electronic transmission where the party has used commercially reasonable efforts to protect such information. We offer our clients various platforms for the exchange of information. You hereby agree that you shall be bound by and comply with any and all user terms and conditions made available (whether by link, click-through, or otherwise) with respect to such platforms.

Personal Information

As used herein, the term "Personal Information" means any personal information that directly or indirectly identifies a natural person as may be defined by applicable privacy, data protection or cybersecurity laws, and includes, but is not limited to, nonpublic, personally identifiable information such as Social Security numbers, Social Insurance numbers, driver's license numbers or state- or province-issued identification card numbers, credit or debit card numbers with or without any required security code, number or passwords, health information, and other personal information as defined by applicable laws, whether of the Council or the Council's customers or other third parties.

Each party agrees that it will not transmit to the other, in any manner, (i) Personal Information that is not needed to render the services hereunder, and (ii) Personal Information that has not been encrypted. In the event you transmit to us Personal Information in an unencrypted format or via unencrypted means, you agree that we have no obligation to notify you of the foregoing.

You represent and warrant that you have provided all notices and obtained all consents required under applicable data protection laws prior to your collection, use and disclosure to us or our Subcontractors of such Personal Information and shall take reasonable steps to ensure that such Personal Information does not include irrelevant or unnecessary information about individuals.

In the event the services provided hereunder involve Personal Information collected in Canada, you acknowledge that we or our Subcontractors performing services hereunder on our behalf may store, transfer, and/or process such Personal Information in locations and on servers located outside of Canada, including jurisdictions such as the United States whose data protection laws differ from those of Canada. As a result, such Personal Information may be subject to access requests from governments, courts, or law enforcement in those jurisdictions, including the United States, according to the laws in those jurisdictions. Subject to applicable laws in such other jurisdictions, we will use reasonable efforts to require that appropriate protections are in place to require our Subcontractors maintain protections on Personal Information collected in Canada that are equivalent to those that apply in Canada.

Upon your written request, we will enter into a mutually agreed upon agreement relating to the lawful cross-border transfer and processing of Personal Information.

We will use all such Council-provided Personal Information, if at all, only for the purposes described in this Arrangement Letter. The parties agree that as part of the performance of the services as described in this Arrangement Letter, and as part of the direct business relationship between the parties, we may, at our election, use the Personal Information to improve the services and for other similar internal and business purposes. We agree to maintain appropriate security measures to protect such Personal Information in accordance with applicable laws.

If we become aware of an unauthorized acquisition or use of Council-provided Personal Information, we will promptly inform you of such unauthorized acquisition or use as required by applicable laws and, upon your written request, reasonably cooperate with you at your sole cost in support of any breach notification requirements as imposed upon you by applicable laws.

Retention of Records

We will return to you all original records you provide to us in connection with this engagement. Further, in addition to providing you with those deliverables set forth in this Arrangement Letter, we will provide to you a copy of any records we prepare or accumulate in connection with such deliverables which are not otherwise reflected in your books and records without which your books and records would be incomplete. You have the sole responsibility for retaining and maintaining in your possession or custody all of your financial and nonfinancial records related to this engagement. We will not host, and will not accept responsibility to host, any of your records. We, however, may maintain a copy of any records of yours necessary for us to comply with applicable law and/or professional standards. Any such records retained by us will be subject to the confidentiality obligations set forth herein and destroyed in accordance with our record retention policies.

Termination

Your failure to make full payment of any and all undisputed amounts invoiced in a timely manner constitutes a material breach for which we may refuse to provide deliverables and/or, upon written notice, suspend or terminate our services under this Arrangement Letter. We will not be liable to you for any resulting loss, damage or expense connected with the suspension or termination of our services due to your failure to make full payment of undisputed amounts invoiced in a timely manner.

In the event you terminate this engagement, you will pay us for all services rendered (including deliverables and products delivered), expenses incurred, and noncancelable commitments made by us on your behalf through the effective date of termination.

We will not be responsible for any delay or failure in our performance resulting from acts beyond our reasonable control or unforeseen or unexpected circumstances, such as, but not limited to, acts of God, government or war, riots or strikes, disasters, fires, floods, epidemics, pandemics or outbreaks of communicable disease, cyberattacks, and internet or other system or network outages. At your option, you may terminate this Arrangement Letter where our services are delayed more than 120 days; however, you are not excused from paying us for all amounts owed for services rendered and deliverables provided prior to the termination of this Arrangement Letter.

When an engagement has been suspended at the request of management or those charged with governance and work on that engagement has not recommenced within 120 days of the request to suspend our work, we may, at our sole discretion, terminate this Arrangement Letter without further obligation to you. Resumption of our work following termination may be subject to our client acceptance procedures and, if resumed, will require additional procedures not contemplated in this Arrangement Letter. Accordingly, the scope, timing and fee arrangement discussed in this Arrangement Letter will no longer apply. In order for us to recommence work, the execution of a new Arrangement Letter will be required.

We may terminate this Arrangement Letter upon written notice if: (i) we determine that our continued performance would result in a violation of law, regulatory requirements, applicable professional or ethical standards, or our client acceptance or retention standards; or (ii) you are placed on a verified sanctioned entity list or if any director or executive of, or other person closely associated with, you or any of your affiliates is placed on a verified sanctioned person list, in each case, including, but not limited to, lists promulgated by the Office of Foreign Assets Control of the U.S. Department of the Treasury, the U.S. State Department, the United Nations Security Council, the European Union, or any other relevant sanctioning authority.

The parties agree that those provisions of this Arrangement Letter which, by their context, are intended to survive, including, but not limited to, payment, dispute resolution, use and ownership, and confidentiality obligations, shall survive the termination of this Arrangement Letter.

Miscellaneous

We may mention your name and provide a general description of the engagement in our client lists and marketing materials.

The Council agrees that it will not include our reports, or otherwise make reference to us, in any public or private securities offering without first obtaining our written permission. Any such request is also a matter for which separate arrangements may be necessary. After obtaining our permission, the Council also agrees to provide us with printer's proofs or masters of such offering documents for our review and approval before printing, and with a copy of the final reproduced material for our approval before it is distributed.

Our professional standards require that we perform certain additional procedures, on current and previous years' engagements, whenever a partner or professional employee leaves the firm and is subsequently employed by or associated with a client in a key position. Accordingly, you agree to compensate us for any additional costs incurred as a result of your employment of one of our partners, principals or employees.

Notices

Unless otherwise expressly agreed upon by the parties in this Arrangement Letter, all notices required to be given hereunder will be in writing and addressed to the party at the business address provided in this Arrangement Letter, or such other address as such party may indicate by a notice delivered to the other party. A copy of any legal notice (e.g., any claimed breach or termination of this Arrangement Letter) sent by the Council to PBMares shall also be sent to the following address: Office of the General Counsel, PBMares, LLP, 701 Town Center Drive, Suite 900, Newport News, VA 23606. Except as otherwise expressly provided in this Arrangement Letter, notices hereunder will be deemed given and effective: (i) if personally delivered, upon delivery; (ii) if sent by registered or certified mail or by overnight courier service with tracking capabilities, upon receipt; and, (iii) if sent by electronic mail (without indication of delivery failure), at such time as the party that sent the notice receives confirmation of receipt, whether by read-receipt confirmation or otherwise.

Entire Agreement

This Arrangement Letter constitutes the complete and exclusive statement of agreement between PBMares and the Council and supersedes all prior agreements, understandings, and proposals, whether oral or written, relating to the subject matter of this Arrangement Letter.

If any term or provision of this Arrangement Letter is determined to be invalid or unenforceable, such term or provision will be deemed stricken, and all other terms and provisions will remain in full force and effect.

This Arrangement Letter may be amended or modified only by a written instrument executed by both parties.

Electronic Signatures and Counterparts

Each party hereto agrees that any electronic signature of a party to this Arrangement Letter or any electronic signature to a document contemplated hereby (including any representation letter) is intended to authenticate such writing and shall be as valid, and have the same force and effect, as a manual signature. Any such electronically signed document shall be deemed (a) to be "written" or "in writing," (b) to have been signed and (c) to constitute a record established and maintained in the ordinary course of business and an original written record when printed from electronic files. Each party hereto also agrees that electronic delivery of a signature to any such document (via email or otherwise) shall be as effective as manual delivery of a manual signature. For purposes hereof, "electronic signature" includes, but is not limited to, (a) a scanned copy (as a "pdf" (portable document format) or other replicating image) of a manual ink signature, (b) an electronic copy of a traditional signature affixed to a document, (c) a signature incorporated into a document utilizing touchscreen capabilities or (d) a digital signature. This Arrangement Letter may be executed in one or more counterparts, each of which shall be considered an original instrument, but all of which shall be considered one and the same agreement. Paper copies or "printouts," of such documents if introduced as evidence in any judicial, arbitral, mediation or administrative proceeding, will be admissible as between the parties to the same extent and under the same conditions as other original business records created and maintained in documentary form. Neither party shall contest the admissibility of true and accurate copies of electronically signed documents on the basis of the best evidence rule or as not satisfying the business records exception to the hearsay rule.

Please sign and return a copy of this Arrangement Letter to indicate your acknowledgment of, and agreement with, the arrangements for our audit of the financial statements, including our respective responsibilities.

Acknowledgement and Acceptance

Each party acknowledges that it has read and agrees to all of the terms and conditions contained herein. Each party and its signatory below represents that said signatory is a duly authorized representative of such party and has the requisite power and authority to bind such party to the undertakings and obligations contained herein.

AGREED TO AND ACKNOWLEDGED	BY:	
PBMares, LLP		
GJ.By		
Robert E. Bittner III, CPA, MBA Partner		
Confirmed on behalf of the Cape Fear Cour	ncil of Governments:	
Mike Forte, Chairman	Date	
Allen Serkin, Executive Director	Date	
Dawn Tucker, Finance Director	Date	



Report on the Firm's System of Quality Control

To the Shareholders of PBMares, LLP And the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of PBMares, LLP (the firm) applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended February 29, 2020. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality and complying with it to provide the firm reasonable assurance of performing and reporting in conformity with applicable professional standards in all material aspects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards when appropriate, and for remediating weakness in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under Government Auditing Standards, including a compliance audit under the Single Audit Act; audits of employee benefit plans, an audit of a broker-dealer, and an examination of service organizations [SOC 1 engagement].

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of PBMares, LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended February 29, 2020, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency(ies), or fail. PBMares, LLP has received a peer review rating of pass.

KraftCPAs PLLC January 15, 2021

CONTRACT TO AUDIT ACCOUNTS

The	Governing Board
	Executive Committee
of	Primary Government Unit
	Cape Fear Council of Governments
and	Discretely Presented Component Unit (DPCU) (if applicable)
	n/a

Primary Government Unit, together with DPCU (if applicable), hereinafter referred to as Governmental Unit(s)

Auditor Name
PBMares, LLP
Auditor Address
3621 John Platt Drive Morehead City, NC 28557

Hereinafter referred to as Auditor

for	Fiscal Year Ending	Audit Report Due Date
	06/30/22	10/31/22
		M 4 b : : ! ! - ! - ! ! - - - -

Must be within four months of FYE

hereby agree as follows:

- 1. The Auditor shall audit all statements and disclosures required by U.S. generally accepted auditing standards (GAAS) and additional required legal statements and disclosures of all funds and/or divisions of the Governmental Unit(s). The non-major combining, and individual fund statements and schedules shall be subjected to the auditing procedures applied in the audit of the basic financial statements and an opinion shall be rendered in relation to (as applicable) the governmental activities, the business- type activities, the aggregate DPCUs, each major governmental and enterprise fund, and the aggregate remaining fund information (non-major government and enterprise funds, the internal service fund type, and the fiduciary fund types). The basic financial statements shall include budgetary comparison information in a budgetary comparison statement, rather than as RSI, for the General Fund and any annually budgeted Special Revenue funds.
- 2. At a minimum, the Auditor shall conduct the audit and render the report in accordance with GAAS. The Auditor shall perform the audit in accordance with *Government Auditing Standards* if the Governmental Unit expended \$100,000 or more in combined Federal and State financial assistance during the reporting period. The auditor shall perform a Single Audit if required by Title 2 US Code of Federal Regulations Part 200 *Uniform Administration Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) or the State Single Audit Implementation Act. This audit and all associated audit documentation may be subject to review by Federal and State agencies in accordance with Federal and State laws, including the staffs of the Office of State Auditor (OSA) and the Local Government Commission (LGC). If the audit requires a federal single audit in accordance with the Uniform Guidance (§200.501), it is recommended that the Auditor and Governmental Unit(s) jointly agree, in advance of the execution of this contract, which party is responsible for submission of the audit and the accompanying data collection form to the Federal Audit Clearinghouse as required under the Uniform Guidance (§200.512).

If the audit and Auditor communication are found in this review to be substandard, the results of the review may be forwarded to the North Carolina State Board of CPA Examiners (NC State Board).

- 3. If an entity is determined to be a component of another government as defined by the group audit standards, the entity's auditor shall make a good faith effort to comply in a timely manner with the requests of the group auditor in accordance with AU-6 §600.41 §600.42.
- 4. This contract contemplates an unmodified opinion being rendered. If during the process of conducting the audit, the Auditor determines that it will not be possible to render an unmodified opinion on the financial statements of the unit, the Auditor shall contact the LGC Staff to discuss the circumstances leading to that conclusion as soon as is practical and before the final report is issued. The audit shall include such tests of the accounting records and such other auditing procedures as are considered by the Auditor to be necessary in the circumstances. Any limitations or restrictions in scope which would lead to a qualification should be fully explained in an attachment to this contract.
- 5. If this audit engagement is subject to the standards for audit as defined in *Government Auditing Standards*, 2018 revision, issued by the Comptroller General of the United States, then by accepting this engagement, the Auditor warrants that he/she has met the requirements for a peer review and continuing education as specified in *Government Auditing Standards*. The Auditor agrees to provide a copy of the most recent peer review report to the Governmental Unit(s) and the Secretary of the LGC prior to the execution of an audit contract. Subsequent submissions of the report are required only upon report expiration or upon auditor's receipt of an updated peer review report. If the audit firm received a peer review rating other than pass, the Auditor shall not contract with the Governmental Unit(s) without first contacting the Secretary of the LGC for a peer review analysis that may result in additional contractual requirements.

If the audit engagement is not subject to *Government Accounting Standards* or if financial statements are not prepared in accordance with U.S. generally accepted accounting principles (GAAP) and fail to include all disclosures required by GAAP, the Auditor shall provide an explanation as to why in an attachment to this contract or in an amendment.

- 6. It is agreed that time is of the essence in this contract. All audits are to be performed and the report of audit submitted to LGC Staff within four months of fiscal year end. If it becomes necessary to amend the audit fee or the date that the audit report will be submitted to the LGC, an amended contract along with a written explanation of the change shall be submitted to the Secretary of the LGC for approval.
- 7. It is agreed that GAAS include a review of the Governmental Unit's (Units') systems of internal control and accounting as same relate to accountability of funds and adherence to budget and law requirements applicable thereto; that the Auditor shall make a written report, which may or may not be a part of the written report of audit, to the Governing Board setting forth his/her findings, together with his recommendations for improvement. That written report shall include all matters defined as "significant deficiencies and material weaknesses" in AU-C 265 of the AICPA Professional Standards (Clarified). The Auditor shall file a copy of that report with the Secretary of the LGC.
- 8. All local government and public authority contracts for audit or audit-related work require the approval of the Secretary of the LGC. This includes annual or special audits, agreed upon procedures related to internal controls, bookkeeping or other assistance necessary to prepare the Governmental Unit's (Units') records for audit, financial statement preparation, any finance-related investigations, or any other audit- related work in the State of North Carolina. Approval is not required on contracts and invoices for system improvements and similar services of a non-auditing nature.
- 9. Invoices for services rendered under these contracts shall not be paid by the Governmental Unit(s) until the invoice has been approved by the Secretary of the LGC. (This also includes any progress billings.)[G.S. 159-34 and 115C-447] All invoices for Audit work shall be submitted in PDF format to the Secretary of the LGC for approval. The invoice marked 'approved 'with approval date shall be returned to

the Auditor to present to the Governmental Unit(s) for payment. This paragraph is not applicable to contracts for audits of hospitals.

- 10. In consideration of the satisfactory performance of the provisions of this contract, the Governmental Unit(s) shall pay to the Auditor, upon approval by the Secretary of the LGC if required, the fee, which includes any costs the Auditor may incur from work paper or peer reviews or any other quality assurance program required by third parties (federal and state grantor and oversight agencies or other organizations) as required under the Federal and State Single Audit Acts. This does not include fees for any pre-issuance reviews that may be required by the NC Association of CPAs (NCACPA) Peer Review Committee or NC State Board of CPA Examiners (see Item 13).
- 11. If the Governmental Unit(s) has/have outstanding revenue bonds, the Auditor shall submit to LGC Staff, either in the notes to the audited financial statements or as a separate report, a calculation demonstrating compliance with the revenue bond rate covenant. Additionally, the Auditor shall submit to LGC Staff simultaneously with the Governmental Unit's (Units') audited financial statements any other bond compliance statements or additional reports required by the authorizing bond documents, unless otherwise specified in the bond documents.
- 12. After completing the audit, the Auditor shall submit to the Governing Board a written report of audit. This report shall include, but not be limited to, the following information: (a) Management's Discussion and Analysis, (b) the financial statements and notes of the Governmental Unit(s) and all of its component units prepared in accordance with GAAP, (c) supplementary information requested by the Governmental Unit(s) or required for full disclosure under the law, and (d) the Auditor's opinion on the material presented. The Auditor shall furnish the required number of copies of the report of audit to the Governing Board upon completion.
- 13. If the audit firm is required by the NC State Board, the NCACPA Peer Review Committee, or the Secretary of the LGC to have a pre-issuance review of its audit work, there shall be a statement in the engagement letter indicating the pre-issuance review requirement. There also shall be a statement that the Governmental Unit(s) shall not be billed for the pre-issuance review. The pre-issuance review shall be performed prior to the completed audit being submitted to LGC Staff. The pre-issuance review report shall accompany the audit report upon submission to LGC Staff.
- 14. The Auditor shall submit the report of audit in PDF format to LGC Staff. For audits of units other than hospitals, the audit report should be submitted when (or prior to) submitting the final invoice for services rendered. The report of audit, as filed with the Secretary of the LGC, becomes a matter of public record for inspection, review and copy in the offices of the LGC by any interested parties. Any subsequent revisions to these reports shall be sent to the Secretary of the LGC. These audited financial statements, excluding the Auditors' opinion, may be used in the preparation of official statements for debt offerings by municipal bond rating services to fulfill secondary market disclosure requirements of the Securities and Exchange Commission and for other lawful purposes of the Governmental Unit(s) without requiring consent of the Auditor. If the LGC Staff determines that corrections need to be made to the Governmental Unit's (Units') financial statements, those corrections shall be provided within three business days of notification unless another deadline is agreed to by LGC Staff.
- 15. Should circumstances disclosed by the audit call for a more detailed investigation by the Auditor than necessary under ordinary circumstances, the Auditor shall inform the Governing Board in writing of the need for such additional investigation and the additional compensation required therefore. Upon approval by the

Secretary of the LGC, this contract may be modified or amended to include the increased time, compensation, or both as may be agreed upon by the Governing Board and the Auditor.

- 16. If an approved contract needs to be modified or amended for any reason, the change shall be made in writing and pre-audited if the change includes a change in audit fee (pre-audit requirement does not apply to hospitals). This amended contract shall be completed in full, including a written explanation of the change, signed and dated by all original parties to the contract. It shall then be submitted to the Secretary of the LGC for approval. No change to the audit contract shall be effective unless approved by the Secretary of the LGC, the Governing Board, and the Auditor.
- 17. A copy of the engagement letter, issued by the Auditor and signed by both the Auditor and the Governmental Unit(s), shall be attached to this contract, and except for fees, work, and terms not related to audit services, shall be incorporated by reference as if fully set forth herein as part of this contract. In case of conflict between the terms of the engagement letter and the terms of this contract, the terms of this contract shall take precedence. Engagement letter terms that conflict with the contract are deemed to be void unless the conflicting terms of this contract are specifically deleted in Item 30 of this contract. Engagement letters containing indemnification clauses shall not be accepted by LGC Staff.
- 18. Special provisions should be limited. Please list any special provisions in an attachment.
- 19. A separate contract should not be made for each division to be audited or report to be submitted. If a DPCU is subject to the audit requirements detailed in the Local Government Budget and Fiscal Control Act and a separate audit report is issued, a separate audit contract is required. If a separate report is not to be issued and the DPCU is included in the primary government audit, the DPCU shall be named along with the primary government on this audit contract. DPCU Board approval date, signatures from the DPCU Board chairman and finance officer also shall be included on this contract.
- 20. The contract shall be executed, pre-audited (pre-audit requirement does not apply to hospitals), and physically signed by all parties including Governmental Unit(s) and the Auditor, then submitted in PDF format to the Secretary of the LGC.
- 21. The contract is not valid until it is approved by the Secretary of the LGC. The staff of the LGC shall notify the Governmental Unit and Auditor of contract approval by email. The audit should not be started before the contract is approved.
- 22. Retention of Client Records: Auditors are subject to the NC State Board of CPA Examiners' Retention of Client Records Rule 21 NCAC 08N .0305 as it relates to the provision of audit and other attest services, as well as non-attest services. Clients and former clients should be familiar with the requirements of this rule prior to requesting the return of records.
- 23. This contract may be terminated at any time by mutual consent and agreement of the Governmental Unit(s) and the Auditor, provided that (a) the consent to terminate is in writing and signed by both parties, (b) the parties have agreed on the fee amount which shall be paid to the Auditor (if applicable), and (c) no termination shall be effective until approved in writing by the Secretary of the LGC.
- 24. The Governmental Unit's (Units') failure or forbearance to enforce, or waiver of, any right or an event of breach or default on one occasion or instance shall not constitute the waiver of such right, breach or default on any subsequent occasion or instance.
- 25. There are no other agreements between the parties hereto and no other agreements relative hereto that shall be enforceable unless entered into in accordance with the procedure set out herein and approved by the Secretary of the LGC.

- 26. E-Verify. Auditor shall comply with the requirements of NCGS Chapter 64 Article 2. Further, if Auditor utilizes any subcontractor(s), Auditor shall require such subcontractor(s) to comply with the requirements of NCGS Chapter 64, Article 2.
- 27. Applicable to audits with fiscal year ends of June 30, 2020 and later. For all non-attest services, the Auditor shall adhere to the independence rules of the AICPA Professional Code of Conduct and Governmental Auditing Standards, 2018 Revision (as applicable). Financial statement preparation assistance shall be deemed a "significant threat" requiring the Auditor to apply safeguards sufficient to reduce the threat to an acceptable level. If the Auditor cannot reduce the threats to an acceptable level, the Auditor cannot complete the audit. If the Auditor is able to reduce the threats to an acceptable level, the documentation of this determination, including the safeguards applied, must be included in the audit workpapers.

All non-attest service(s) being performed by the Auditor that are necessary to perform the audit must be identified and included in this contract. The Governmental Unit shall designate an individual with the suitable skills, knowledge, and/or experience (SKE) necessary to oversee the services and accept responsibility for the results of the services performed. If the Auditor is able to identify an individual with the appropriate SKE, s/he must document and include in the audit workpapers how he/she reached that conclusion. If the Auditor determines that an individual with the appropriate SKE cannot be identified, the Auditor cannot perform both the non-attest service(s) and the audit. See "Fees for Audit Services" page of this contract to disclose the person identified as having the appropriate SKE for the Governmental Unit.

- 28. **Applicable to audits with fiscal year ends of June 30, 2021 and later.** The auditor shall present the audited financial statements including any compliance reports to the government unit's governing body or audit committee in an official meeting in open session as soon as the audited financial statements are available but not later than 45 days after the submission of the audit report to the Secretary. The auditor's presentation to the government unit's governing body or audit committee shall include:
 - a) the description of each finding, including all material weaknesses and significant deficiencies, as found by the auditor, and any other issues related to the internal controls or fiscal health of the government unit as disclosed in the management letter, the Single Audit or Yellow Book reports, or any other communications from the auditor regarding internal controls as required by current auditing standards set by the Accounting Standards Board or its successor;
 - b) the status of the prior year audit findings;
 - c) the values of Financial Performance Indicators based on information presented in the audited financial statements; and
 - d) notification to the governing body that the governing body shall develop a "Response to the Auditor's Findings, Recommendations, and Fiscal Matters," if required under 20 NCAC 03 .0508.
- 29. Information based on the audited financial statements shall be submitted to the Secretary for the purpose of identifying Financial Performance Indicators and Financial Performance Indicators of Concern. See 20 NCAC 03 .0502(c)(6).

- 30. All of the above paragraphs are understood and shall apply to this contract, except the following numbered paragraphs shall be deleted (See Item 17 for clarification).
- 31. The process for submitting contracts, audit reports and invoices is subject to change. Auditors and units should use the submission process and instructions in effect at the time of submission. Refer to the N.C. Department of State Treasurer website at https://www.nctreasurer.com/state-and-local-government-finance-division/local-government-commission/submitting-your-audit
- 32. All communications regarding audit contract requests for modification or official approvals will be sent to the email addresses provided on the signature pages that follow.
- 33. Modifications to the language and terms contained in this contract form (LGC-205) are not allowed.

CONTRACT TO AUDIT ACCOUNTS

FEES FOR AUDIT SERVICES

Code of Conduct (as applicable) and Gover	all adhere to the independence rules of the AICPA Professional nmental Auditing Standards, 2018 Revision. Refer to Item 27 of collowing information must be provided by the Auditor; contracts a will be not be approved				
•]Auditor □Governmental Unit □Third Party				
	nit designated to have the suitable skills, knowledge, and/or e non-attest services and accept responsibility for the				
Name: Title a	nd Unit / Company: Email Address:				
Dawn Tucker Finance	dtucker@capefearcog.org				
OR Not Applicable [] (Identification of SKE Individu	al not applicable for GAAS-only audit or audits with FYEs prior to June 30, 2020.)				
(AFIRs), Form 990s, or other services not as the engagement letter but may not be include See Items 8 and 13 for details on other allow 3. Prior to the submission of the completed a this contract, or to an amendment to this con	for work performed on Annual Financial Information Reports sociated with audit fees and costs. Such fees may be included in red in this contract or in any invoices requiring approval of the LGC. able and excluded fees. udited financial report and applicable compliance reports subject to tract (if required) the Auditor may submit interim invoices for intract to the Secretary of the LGC, not to exceed 75% of the billings				
for the unit's last annual audit that was subm below conflict with the cap calculated by LGC calculation prevails. All invoices for services shall be submitted to the Commission for app violation of law. (This paragraph not applicab	itted to the Secretary of the LGC. Should the 75% cap provided Staff based on the billings on file with the LGC, the LGC rendered in an audit engagement as defined in 20 NCAC .0503 proval before any payment is made. Payment before approval is a sile to contracts and invoices associated with audits of hospitals). RY GOVERNMENT FEES				
Primary Government Unit	Cape Fear Council of Governments				
Audit Fee	\$ 36,500				
Additional Fees Not Included in Audit Fee:					
ee per Major Program	\$ 4,000 per program exceeding two programs				
Writing Financial Statements	\$ included in audit fee above				
All Other Non-Attest Services	\$				
75% Cap for Interim Invoice Approval (not applicable to hospital contracts)	\$ 27,375.00				
DP	CU FEES (if applicable)				
Discretely Presented Component Unit	n/a				
Audit Fee	udit Fee \$				
Additional Fees Not Included in Audit Fee:					
ee per Major Program	\$				
Writing Financial Statements	\$				
All Other Non-Attest Services	\$				
75% Cap for Interim Invoice Approval					

(not applicable to hospital contracts)

SIGNATURE PAGE

AUDIT FIRM

Audit Firm*	
PBMares, LLP	
Authorized Firm Representative (typed or printed)*	Signature*
Robert E. Bittner	
Date*	Email Address*
04/15/22	rebittner@pbmares.com

GOVERNMENTAL UNIT

Governmental Unit*						
Cape Fear Council of Governments						
Date Primary Government Unit Governing Board Approved Audit Contract* (G.S.159-34(a) or G.S.115C-447(a))						
Mayor/Chairperson (typed or printed)* Mike Forte	Signature*					
Date	Email Address					
Chair of Audit Committee (typed or printed, or "NA") $\ensuremath{n/a}$	Signature					
Date	Email Address					

GOVERNMENTAL UNIT - PRE-AUDIT CERTIFICATE

Required by G.S. 159-28(a1) or G.S. 115C-441(a1). Not applicable to hospital contracts.

This instrument has been pre-audited in the manner required by The Local Government Budget and Fiscal Control Act or by the School Budget and Fiscal Control Act.

Primary Governmental Unit Finance Officer* (typed or printed)	Signature*
Dawn Tucker	
Date of Pre-Audit Certificate*	Email Address*
	dtucker@capefearcog.org

SIGNATURE PAGE – DPCU (complete only if applicable)

DISCRETELY PRESENTED COMPONENT UNIT

DPCU*	
n/a	
Date DPCU Governing Board Approved Audit	
Contract* (Ref: G.S. 159-34(a) or G.S. 115C-447(a))	
DPCU Chairperson (typed or printed)*	Signature*
Date*	Email Address*
Chair of Audit Committee (typed or printed, or "NA")	Signature
Date	Email Address

DPCU - PRE-AUDIT CERTIFICATE

Required by G.S. 159-28(a1) or G.S. 115C-441(a1). Not applicable to hospital contracts.

This instrument has been pre-audited in the manner required by The Local Government Budget and Fiscal Control Act or by the School Budget and Fiscal Control Act.

DPCU Finance Officer (typed or printed)*	Signature*
Date of Pre-Audit Certificate*	Email Address*

Remember to print this form, and obtain all required signatures prior to submission.

PRINT



CAPE FEAR COUNCIL OF GOVERNMENTS

Cash Balance and Budget/Expenditure Comparison

FY 2021-2022 (as of March 31, 2022) **UNAUDITED**

Cash Balance

138,026

641,694

779,721

Cash Balance in Bank North Carolina Cash Management Investments Total Cash on Hand

Budget & Actual Revenues

		Adjusted		Adjusted		Adjusted Jul - Mar Reserve		Jul - Mar Reserve		Remaining		Percent					
Departments		Budget	F	Revenues Balance		Revenues		Revenues		Balance		Balance		Balance		Budget	Received
Continuum of Care	\$	631,117	\$	224,473	\$	77,319	\$	329,325	41%								
Local Gov Services	\$	2,018,162		246,046	1	1,318,750		453,366	35%								
Area Agency on Aging	\$	8,375,920		3,565,030	2	2,117,224		2,693,665	57%								
Workforce Development	\$	6,532,102		2,361,000	1	1,333,911		2,837,191	45%								
General Fund		42,000		185,569				(143,569)	442%								
Total Revenues	\$	17,599,300	\$	6,582,118	\$ 4	4,847,204	\$	6,313,547	52%								

Budget & Actual Expenditures

Departments	Beginning Budget	Jul - Mar Expenditures	Reserve Balance	Remaining Budget	Percent Expended
Continuum of Care	\$ 85,000	\$ 69,275		\$ 15,725	81%
COVID Motel Shelter Program	50,000	20,469		29,531	41%
NHC-Non-County Agency Funding	27,000	13,707		13,293	51%
ESG - CARES	135,108	57,148		77,960	42%
ESG - HMIS	254,559	64,144	77,319	113,096	36%
ESG - ADM	23,724	15,581	•	8,143	66%
HUD - PLANNING	55,727	35,042		20,684	63%
Continuum of Care	631,117	275,367	77,319	278,432	50%
Planning Services	1,672,878	169,635	1,318,750	184,493	48%
Rural Planning Org	235,969	93,205		142,764	39%
MOTSU Follow Up	35,380	9,846		25,534	28%
EDA Disaster Recovery	27,920	27,920		· <u>-</u>	100%
EDA CARES	46,015	46,015		-	100%
Local Gov Services	2,018,162	346,621	1,318,750	352,791	50%
Aging Planning & Admin.	362,241	219,315		142,926	61%
Ombudsman & Elder Abuse	221,185	150,794		70,391	68%
Project Care	109,000	85,859		23,141	79%
Family Caregiver Support	140,113	83,238		56,875	59%
AAA Funds to Counties	4,231,808	2,504,523		1,727,285	59%
COVID-19 Vaccine Funds	87,047	27,257		59,790	31%
AAA CARES	522,676	521,881		795	100%
AAA SAA	277,854	4,800		273,054	2%
AAA ARP	2,423,996	7,449	2,117,224	299,323	2%
Area Agency on Aging	8,375,920	3,605,116	2,117,224	2,653,580	58%
WIOA - Admin	582,728	238,373	203,510	140,845	63%
WIOA - Adult	2,060,121	745,061	227,561	1,087,499	41%
WIOA - Dislocated Worker	1,252,079	534,118	47,002	670,959	44%
WIOA - IWTG	67,925	18,771	40,418	8,736	68%
WIOA - Youth	2,241,204	743,709	762,603	734,892	50%
WIOA-IFA	88,057	74,460	702,000	13,597	85%
WIOA-NDWG COVID	103,731	49,400	52,818	1,514	97%
WIOA-Finish Line Grant	136,256	16,386	02,0.0	119,870	12%
Workforce Development	6,532,102	2,420,278	1,333,911	2,777,912	47%
General Operations	42,000	4,544	_	37,456	11%
General Fund	42,000	4,544		37,456	11%
- Jilotai i alia	42,000				
Total Expenditures	\$ 17,599,300	\$ 6,651,926	\$ 4,847,204	\$ 6,100,170	52%
Administration *Administrative costs are allocated t	446,737	292,054		154,683	65%



CAPE FEAR COUNCIL OF GOVERNMENTS FISCAL YEAR 2021-2022 BUDGET ORDINANCE AMENDMENT #5

WHEREAS, the Cape Fear Council of Governments (Council) is a regional council of governments organized pursuant to N.C.G.S. 160A-470 through 478;

WHEREAS, the Council is designated by the State of North Carolina as the Lead Regional Organization for Region O, serving Brunswick, Columbus, New Hanover, and Pender counties;

WHEREAS, the Executive Committee is the governing board of the Council;

WHEREAS, a regional council of governments is a public authority subject to N.C.G.S. 159, Article 3, the Local Government Budget and Fiscal Control Act; and

WHEREAS, N.C.G.S. 159-8(a) requires a public authority to operate under an annual balanced budget ordinance;

NOW, THEREFORE, BE IT ORDAINED by Executive Committee of the Cape Fear Council of Governments that the budget ordinance for the fiscal year beginning July 1, 2021 and ending June 30, 2022 is hereby amended as follows:

SECTION 1: The following General Fund appropriations and revenues are amended as follows:

	Original Budget					Amendment #5	Amended Budget
Expenditures by Department:							
Local Governments Services	\$585,377	\$	2,018,162		\$ 2,018,162		
Aging Services	5,137,196		8,375,920	36,053.00	8,411,973		
Workforce Development	7,758,538		6,532,102	(297,020.00)	6,235,082		
Homeless Continuum of Care	468,284		631,117		631,117		
General Government	42,000		42,000	-	42,000		
General Fund Total Expenditures	\$13,991,395		\$17,599,301	(\$260,967)	\$17,338,334		
Revenues by Source:							
Federal	\$93,965	\$	91,107		\$91,107		
Fed/State Pass Thru	13,338,523		15,490,848	(260,967.00)	15,229,881		
State	48,263		48,263		48,263		
Member Assessment	42,000		42,000		42,000		
Local Aging Share	60,377		60,611		60,611		
Local RPO Share	80,018		80,018		80,018		
Local COC Share	115,300		162,000		162,000		
Fee-For-Service	200,704		1,624,454		1,624,454		
Misc.			-		-		
Fund Balance Utilization	12,245		-		-		
General Fund Total Revenues	\$13,991,395		\$17,599,301	(\$260,967)	\$17,338,334		

SECTION 2 : The Budget Officer is hereby authorized to transfer appropriations within any of the parts in Section 1 without the approval of the Executive Committee.							
Adopted this 9th day of May 2022.							
Mike Forte, Chairman	April D. Radford, Clerk						

CAPE FEAR COUNCIL OF GOVERNMENTS

PROPOSED FISCAL YEAR 2022-2023 BUDGET

DRAFT 5/4/2022

I am pleased to present the proposed FY 2022-2023 annual budget document for Cape Fear Council of Governments (CFCOG). As required by North Carolina law, the budget is balanced with projected revenues equal to appropriated expenditures. The budget anticipates a general fund balance equal to 19% of annual operating expenditures. The Council is in sound fiscal shape with adequate reserves.

Each program director worked with the Finance Director to develop their respective program budgets. This proposed budget document is the result of careful consideration by our staff based on best estimates of program revenues and appropriate expenditures to continue our operations. Overall, the budget reflects conservative revenue projections where final funding allocations are outstanding. Like our member governments, we develop our budget with a view towards providing the highest level of service at the least cost to the taxpayers.

The total proposed appropriation for FY 22-23 is \$14,787,535, representing a nearly \$800,000 (6%) increase over the \$13,991,935 appropriation proposed for the prior fiscal year. This increase is primarily due to special pandemic-related program funding, some of which will be carried forward from the current fiscal year and have been incorporated into the current budget since initial adoption, and some of which are new American Rescue Plan Act (ARPA) funds. Specific changes related to each program are summarized as follows:

Local Government Services	+71% +\$415,646
Increase is due to additional projected technical assistance service contra	ct with members and new
contracts related to appropriations from the General Assembly through t	he NC Assoc. of Regional
Councils of Government to assist local governments with pandemic	and disaster recovery.
Additional temporary staff are budgeted to assist with pandemic and di	saster recovery efforts.

Area Agency on Aging......+50%...+\$2,574,900 Increase is due to higher allocations of State and federal funds resulting from the growing number of persons 60 years old or older in our region, additional State funding appropriated for Aging services from the General Assembly, and ARPA funds related to aging services. Most of the additional funds will be passed directly to the counties or to their designated service providers.

General Government+0%.....+\$0 No changes proposed.

CFCOG Total.....+6%.....+\$796,140

Increase overall is mostly due to increases in Local Government Services and Homeless Continuum of Care programs, as Area Agency on Aging increases are offset by Workforce Development reductions. Overall, the budget reflects conservative revenue projections.

Personnel (Salaries and Fringe Benefits)

The total of all salaries and fringes, including temporary personnel, is approximately 16% of the total Council budget. A 5% cost of living salary adjustment for all personnel is included in the proposed budget. In addition, a merit pool for superior performance and longevity pay are proposed pursuant to the Personnel Policy. Any pay adjustments that may occur will be implemented November 1st if final funding allocations allow and after an amendment to the Pay Plan. Pay classifications are assigned separately by the adopted Position Classification and Pay Plan. Funds for a position classification and pay study is included in the budget. The Council has an excellent staff and retention of our personnel is critical to the success of the organization as qualified candidates with relevant skills and experience are difficult to find.

Revenues

The Council is funded primarily through federal and State grants. Federal funds are awarded both directly from federal agencies and passed through State agencies as subawards. Variations in grant cycles and funding notice timelines means final funding levels are often not known until October. Certain funding allocations expire annually, and some allow unspent balances to carryforward to subsequent fiscal years. Federal and State funding levels are projected based on a combination of final funding notices supplied by granting agencies and estimates based on prior year funding levels (conservatively estimated until final funding notices are provided).

Federal funds in the proposed budget are awarded directly by the US Department of Housing and Urban Development (HUD) and the Department of Defense. State funds and federal subawards in the proposed budget are awarded by the NC Department of Commerce, Department of Health and Human Services, Department of Transportation, and Department of Insurance. This year additional federal and State funds were appropriated by the General Assembly to the NC Association of Regional Council of Governments for suballocation to individual Councils, including the CFCOG.

Local funds in the proposed budget are obtained from dues and grant matching funds from member governments and from fee-for-service contracts. Dues are calculated using a base assessment of \$300 plus eighteen cents per capita for municipalities or nine cents per capita (unincorporated) for counties. Local matching funds are assessed to members to meet federal matching requirements for the Area Agency on Aging and the Rural Transportation Planning Organization.

Local funds from fee-for-service contracts include recurring funding commitments to support administrative operations of the Homeless Continuum of Care and non-recurring contracts to provide single-purpose services to member governments. Non-recurring contracts in the proposed budget include outside-agency funding from New Hanover County to support the Homeless Coordinated

Entry program and technical assistance contracts for services provided by our Local Government Services staff for a wide variety of services. LGS services to member jurisdictions include major deliverables like land use plans, development ordinance revisions, and utility asset management plans, as well as technical services like facilitation, mapping and land use administration.

Revenues represented in this budget include a significant amount of pass-through funds paid to county aging services providers and homeless prevention agencies, as well as significant funding paid for contracted services, primarily for Workforce Development activities.

Summary

This budget reflects a lot of fine tuning to absorb increased operating costs and expanding program demands as well as local, state and federal funding changes. We rely heavily on state and federal grants, but also depend upon the continued financial support of our member governments. We hope to continue the positive trends into the future and will aggressively be seeking new programs to better serve our region and local government members.

As you review the document, please feel free to ask any questions and seek additional information about any part of the budget at any time. We are committed to serving our region together so that each member will realize the local benefits of regional cooperation.

Respectively submitted,

Allen Serkin
Executive Director

COMPARATIVE BUDGET ANALYSIS

	FY 21-22 Approved	FY 22-23 Proposed	Change \$	%
Local Government Services:				
Revenues:				
NCDOT	204,375	186,3 <i>75</i>		
Service Contracts	200,704	41 <i>7,</i> 742		
Direct Federal Grants	100,280	23,512		
Dues/Match/Other	80,018	373,395		
Department Revenue	585,377	1,001,023	:	
Expenditures:				
Local Government Services	249,128	451,484		
Transportation Planning	235,969	212,969		
Disaster Recovery	70,280	313,059		
MOTSU JLUS Implementation	30,000	23,512		
Department Expenditure	585,377	1,001,023	\$ 415,646	71%
Area Agency on Aging:				
Revenues:				
State/Federal Funds	5,076,819	7,630,862		
Local Match	60,377	81,234		
Department Revenue	5,137,196	7,712,096	· !	
Expenditures:				
Planning and Administration	374,904	668,079		
LTC Ombudsman and Elder Abuse	210,972	221,186		
Family Caregiver Support Program	140,113	126,113		
Project CARE	109,000	109,000		
Provider Contracts	4,302,207	6,587,718		
Department Expenditure	5,137,196	7,712,096	\$ 2,574,900	50%
Workforce Development:				
Revenues:				
WIOA Funds	7,758,538	5,371,546		
Department Revenue	7,758,538	5,371,546	· :	
Expenditures:				
Administration	676,714	521,301		
Adult Program	2,529,762	1,813,000		
Dislocated Worker Program	1,566,920	1,114,000		
Youth Program	2,700,142	1,858,245		
Other	285,000	65,000		
Department Expenditure	7,758,538	5,371,546	\$ (2,386,992)	-31%

COMPARATIVE BUDGET ANALYSIS

Homeless COC:						
Revenues:						
Local	115,3	00	150,000			
HUD Direct	264,4	58	319,631			
ESG-HMIS	63,9	55	178,984			
ESG-Administration	12,3	16	12,255			
COC Fund Balance	12,2		-	-		
Department Revenue	468,2	34	660,870	=		
Expenditures:						
COC Administration	97,5	45	120,000			
Coordinated Entry	30,0	00	<i>7</i> 3,500			
HUD-Planning	63,9	55	276,131			
ESG-HMIS	264,4	58	1 <i>7</i> 8,984			
ESG-Administration	12,3	16	12,255			
Department Expenditure	468,2	34	660,870	\$	192,586	41%
General Government						
Revenues:						
Misc.& Dues	42,0	00	42,000	_		
Department Revenue	42,0	00	42,000	•		
Expenditures:						
Miscellaneous	42,0	00	42,000			
Department Expenditure	42,0	00	42,000	\$	-	0%
Total Revenues	\$ 13,991,3	95 \$	14,787,535	=		
Total Expenditures	\$ 13,991,3	95 \$	14,787,535	\$	796,140	6%
Administrative Overhead from Programs	\$ 446,7	10 \$	464,895	\$	18,185	4%

MEMBER ASSESSMENTS

County/ Municipality	Pop. July '19	Pop. July '20	Pop. Change	Du	ues/Match 21-22	Du	ues/Match 22-23	(Change
1 Brunswick County	71,882	66,478	(5,404)	\$	36,334	\$	35,805	\$	(529)
2 Bald Head Island	187	270	83		334		349		15
3 Belville	2,340	2,421	81		<i>7</i> 21		736		15
4 Boiling Spring Lakes	<i>7,</i> 200	5 , 980	(1,220)		1,596		1,376		(220)
5 Bolivia	173	150	(23)		331		327		(4)
6 Calabash	2,085	2,023	(62)		675		664		(11)
7 Carolina Shores	3,992	4,616	624		1,019		1,131		112
8 Caswell Beach	475	397	(78)		386		371		(15)
9 Holden Beach	675	927	252		422 4,370		467		45 79
10 Leland 11 Navassa	22,610 2,131	23,049 1,375	439 (756)		4,370 684		4,449 548		
12 Northwest	2,131 879	707	(172)		458		427		(136) (31)
13 Oak Island	8,089	8,448	359		1,756		1,821		65
14 Ocean Isle Beach	687	872	185		424		457		33
15 Sandy Creek	315	250	(65)		357		345		(12)
16 Shallotte	4,979	4,210	(769)		1,196		1,058		(138)
17 Southport	3,635	4,059	`424 [′]		954		1,031		` 77
18 St. James	5,677	6 , 569	892		1,322		1,482		160
19 Sunset Beach	4,481	4,201	(280)		1,107		1,056		(51)
20 Varnamtown	677	528	(149)		422		395		(27)
Brunswick Total	143,169	137,530	(5,639)	\$	54,868	\$	54,295	\$	(573)
21 Columbus County	40,221	35,988	(4,233)	\$	24,367	\$	23,61 <i>7</i>	\$	(750)
22 Boardman	151	165	14		327		330		3
23 Bolton	<i>57</i> 0	515	(55)		403		393		(10)
24 Brunswick	1,098	971	(127)		498		475		(23)
25 Cerro Gordo	193	130	(63)		335		323		(12)
26 Chadbourn	1 ,75 1	1 , 562	(189)		615		581		(34)
27 Fair Bluff	907	703	(204)		463		427		(36)
28 Lake Waccamaw	1,451	1,287	(164)		561		532		(29)
29 Sandyfield	474	427	(47)		385		377		(8)
30 Tabor City	4,268	3,762	(506)		1,068		977		(91)
31 Whiteville Columbus Total	5,163 56,247	4,730 50,240	(433) (6,007)	\$	1,229 30,251	•	1,151 29,183	\$	(78) (1, 068)
						Ψ			
32 New Hanover County	99,271	99,036	(235)	\$	37,821	\$	39,889		2,068
33 Carolina Beach	6,152	6,565	413		1,407		1,482	\$	75
34 Kure Beach	2,261	2,191	(70)		707		694	\$	(13)
35 Wilmington 36 Wrightsville Beach	122,891 2,487	115,465	(7,426)		22,420 748		21,084 <i>745</i>	\$	(1,336)
New Hanover Total	233,062	2,473 225,730	(14) (7,332)	\$	63,103	\$	63,894	\$ \$	(3) 791
				_		ď			
37 Pender County	55,723 357	51,727 297	(3,996)	\$	30,226 364	\$	29,909 353	\$	(317)
38 Atkinson	4,087	3,700	(60) (387)		1,036		966	\$	(11)
39 Burgaw 40 St. Helena	434	418			378		375	\$	(70)
41 Surf City	1,902	3,874	(16) 1,972		642		697	\$ \$	(3) 55
42 Topsail Beach	418	462	44		375		383	\$	8
43 Wallace	3,963	3,384	(579)		1,013		909	\$	(104)
44 Watha	232	181	(51)		342		333	\$	(9)
Pender Total	67,116	64,043	(3,073)	\$	34,376	\$	33,925	\$	(451)
45 Holly Ridge	1,980	4,177	2,197	\$	656	\$	1,052	\$	396
46 North Topsail Beach	796	1,006	2,197	φ	443	φ	481	\$ \$	390
Affiliate Members	2,776	5,183	2,407	\$	1,099	\$	1,533	\$	434
GRAND TOTAL	502,370	482,726	(19,644)	\$	183,697	\$	182,830	\$	(867)
OKAND IOIAL	JUZ,37 U	702 ₁ / 20	(17,077)	Ψ	100,077	Ψ	102,030	4	(00/)

CAPE FEAR COUNCIL OF GOVERNMENTS FISCAL YEAR 2022-2023 BUDGET ORDINANCE

WHEREAS, the Cape Fear Council of Governments (Council) is a regional council of governments organized pursuant to N.C.G.S. 160A-470 through 478;

WHEREAS, the Council is designated by the State of North Carolina as the Lead Regional Organization for Region O, serving Brunswick, Columbus, New Hanover, and Pender counties;

WHEREAS, the Executive Committee is the governing board of the Council;

WHEREAS, a regional council of governments is a public authority subject to N.C.G.S. 159, Article 3, the Local Government Budget and Fiscal Control Act; and

WHEREAS, N.C.G.S. 159-8(a) requires a public authority to operate under an annual balanced budget ordinance;

NOW, THEREFORE, BE IT ORDAINED by Executive Committee of the Cape Fear Council of Governments that the following amounts are hereby appropriated for the operation of said Council of Governments for the fiscal year beginning July 1, 2022 and ending June 30, 2023;

SECTION 1: Funds are appropriated as follows:

C 1	E 1
General	runa

Expenditures by Department:

Local Governments Services	\$ 1,001,023
Aging Services	7,712,096
Workforce Development	5,371,546
Homeless Continuum of Care	660,870
General Government	42,000
General Fund Total Expenditures	\$ 14,787,535
Revenues by Source:	
Federal	\$ 343,143
Fed/State Pass Thru	13,645,318

reuerai	Ф	343,143
Fed/State Pass Thru		13,645,318
State		48,263
Member Assessment		42,000
Local Aging Share		81,234
Local LGS Share		60,336
Local COC Share		150,000
Fee-For-Service		417,241
General Fund Total Revenues	\$	14,787,535

SEC	ГIC)N 2	: The B	udget Offi	cer is hereb	y aı	uthorized	to	transfer	appropriation	s within	any of the	he
parts	in	the	budget	schedule	referenced	in	Section	1	without	the approval	of the	Executi	ve
Comi	nitt	ee.											

Adopted this 13th day of June 2022.	
Mike Forte, Chairman	April D. Radford, Clerk

Cape Fear Council of Governments

Public Notice

2022-2023 Budget Ordinance Public Hearing

The public should take notice that the Executive Director of the Cape Fear Council of Governments (CFCOG), in his capacity as Budget Officer for that agency, has submitted the proposed 2022-2023 Budget Ordinance, along with the Budget Message, to the Executive Committee, the governing board of the CFCOG. The Executive Committee will hold a Public Hearing on Monday, June 13, 2022 at 11:00 A.M. at the office of the CFCOG, located at 1480 Harbour Dr, Wilmington, NC, to receive public comments on the proposed ordinance. It is the intent of the Executive Committee to consider adoption of the proposed ordinance following the hearing. The proposed ordinance is available for public inspection at https://capefearcog.org/home/admindocs/ and copies shall be provided in accordance with Chapter 132 of the General Statutes.

April Radford, Clerk to the Board

Newspaper run date: One day Friday, May 27, 2022 – Star News

One day Friday, May 27, 2022 – News Reporter

Contact:

April Radford; aradford@capefearcog.org 910-395-4553 ext. 201

CFCOG Contracts Entered 2/8/2022-5/4/2022

						\$ to			Funding	Prior	CFCOG
						Subgrantee/			Availability	Reimbursement	Matching
Dept.	Program	Contract Name or Description	Other Party	\$ to CFCOG	\$ to Other Party	Subcontractor	Start Date	End Date	Clause (Y/N)	Clause (Y/N)	Funds (Y/N)
LGS	LGS	St. James Planning & Zoning Services	Town of St. James	hourly	\$ -	\$ -	1/1/2022	6/30/2022	NA	NA	N
AAA	CARES	CARES Act Amendment #1 - New Hanover	New Hanover County	\$ -	\$ 74,017	\$ -	7/1/2020	9/30/2021	Υ	N	N
AAA	5-HDC5	Supplemental Nutrition Funding - New Hanover	New Hanover County	\$ -	\$ 101,611	\$ -	7/1/2021	9/30/2022	Υ	N	N
LGS	LGS	Southport Yacht Basin Pedestrian Mobility Plan	City of Southport	\$ 8,500	\$ -	\$ -	3/1/2022	3/1/2023	NA	NA	N
COC	ESG	ESG Subaward - Good Shepherd Center	Good Shepherd Center	\$ -	\$ 88,096	\$ -	1/1/2022	12/31/2022	NA	N	N
LGS	LGS	Shallotte Commercial Code Audit	Town of Shallotte	\$ 4,000	\$ -	\$ -	1/1/2022	4/30/2022	NA	NA	N
LGS	RPO	Nc 210/East Coast Greenway Feasibility Study	McAdams	\$ -	\$ 99,930	\$ -	3/8/2022	6/30/2022	NA	N	N
LGS	LGS	Calabash Land Use Plan	Town of Calabash	\$ 35,000	\$ -	\$ -	3/10/2022	3/1/2024	NA	NA	N
AAA	LCA	Money Follows the Person Extension	NC Medicaid	per invoice	\$ -	\$ -	7/1/2020	9/30/2022	NA	NA	N
AAA	FCSP	Family Caregiver PAS Additional Funds	Pender Adult Services	\$ -	\$ 4,000	\$ -	7/1/2021	6/30/2022	Υ	Υ	N
AAA	FCSP	Family Caregiver BSRIAdditional Funds	Brunswick Sr. Resources	\$ -	\$ 6,000	\$ -	7/1/2021	6/30/2022	Υ	Υ	N
LGS	LGS	Sandyfield Management Specialist	Town of Sandyfield	\$ 150,750	\$ -	\$ -	3/10/2022	3/10/2025	NA	NA	N
LGS	LGS	Navassa Planning Services	Town of Navassa	hourly	\$ -	\$ -	3/21/2022	6/30/2023	NA	NA	N
LGS	LGS	Bolton Management Specialist	Town of Bolton	\$ 150,750	\$ -	\$ -	3/10/2022	3/10/2025	NA	NA	N
AAA	MIPPA	Dept Of Insurance MIPPA	NCDOI	\$ 36,053	\$ -	\$ -	9/2/2021	8/31/2022	NA	NA	N
AAA	PROJECT CARE	Project C.A.R.E. Budget Realignment	Nc DAAS	\$ -	\$ -	\$ -	7/1/2021	6/30/2022	Υ	N	N
WFD	FACILITIES	New Hanover Real Properties Sublease	Nc Dept of Commerce	\$ -	\$ -	\$ -	10/1/2020	9/30/2025	NA	NA	N
LGS	LGS	Wallace Land Use Plan	Town of Wallace	\$ 40,000	\$ -	\$ -	4/20/2022	6/30/2023	NA	NA	N
WFD	A/DW	BCC WIOA Adult & Dislocated Amendment #2	Brunswick Community College	\$ -	\$ 664,952	\$ -	7/1/2021	6/30/2022	Υ	Ν	N
	TOTAL				\$ 1,038,606.09	\$ -					